Durban's Local Agenda/Action 21 Programme

Working together towards sustainable development

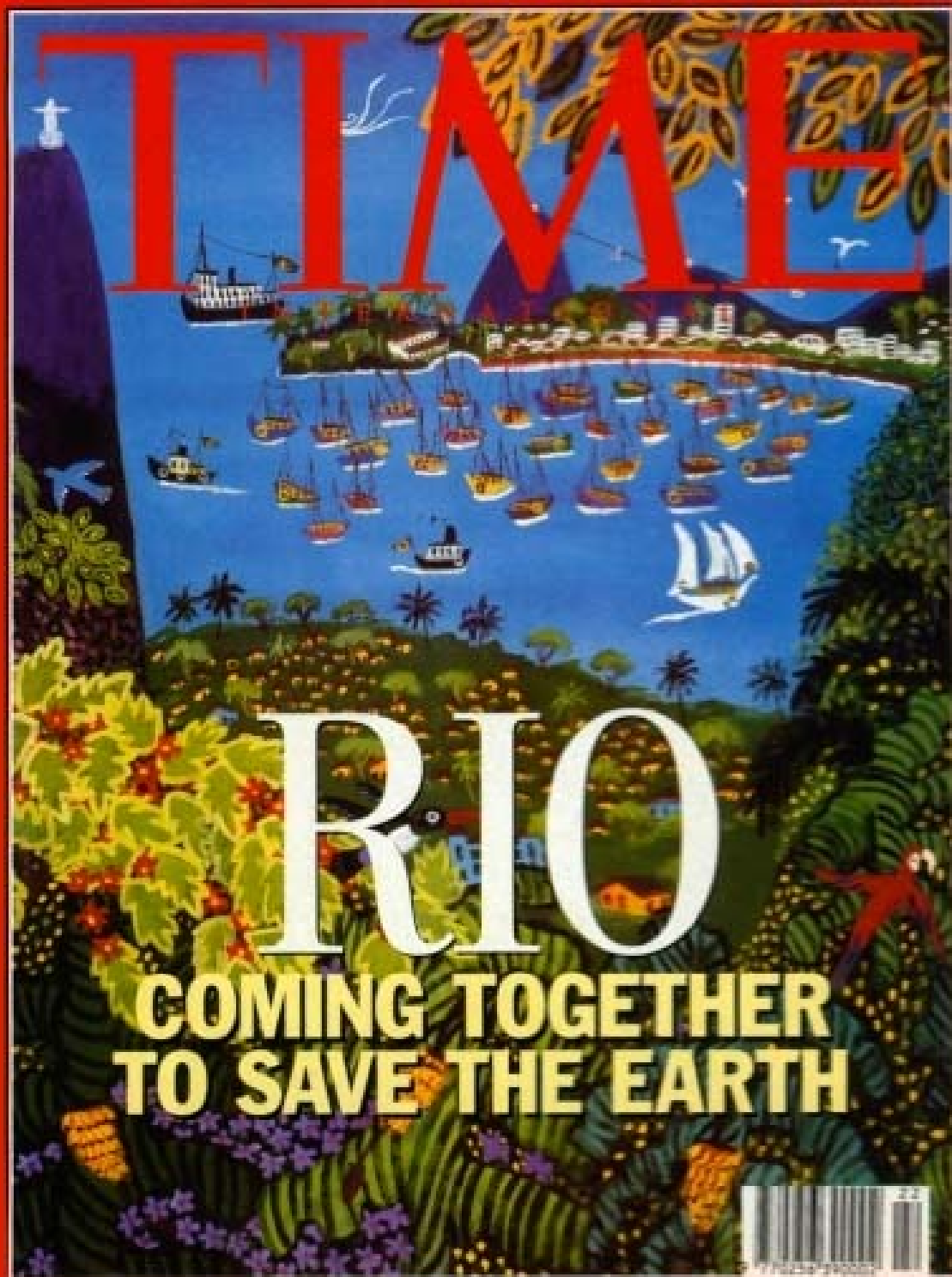# Locality Map

Need for Local Authorities to initiate "Local Agenda 21's"
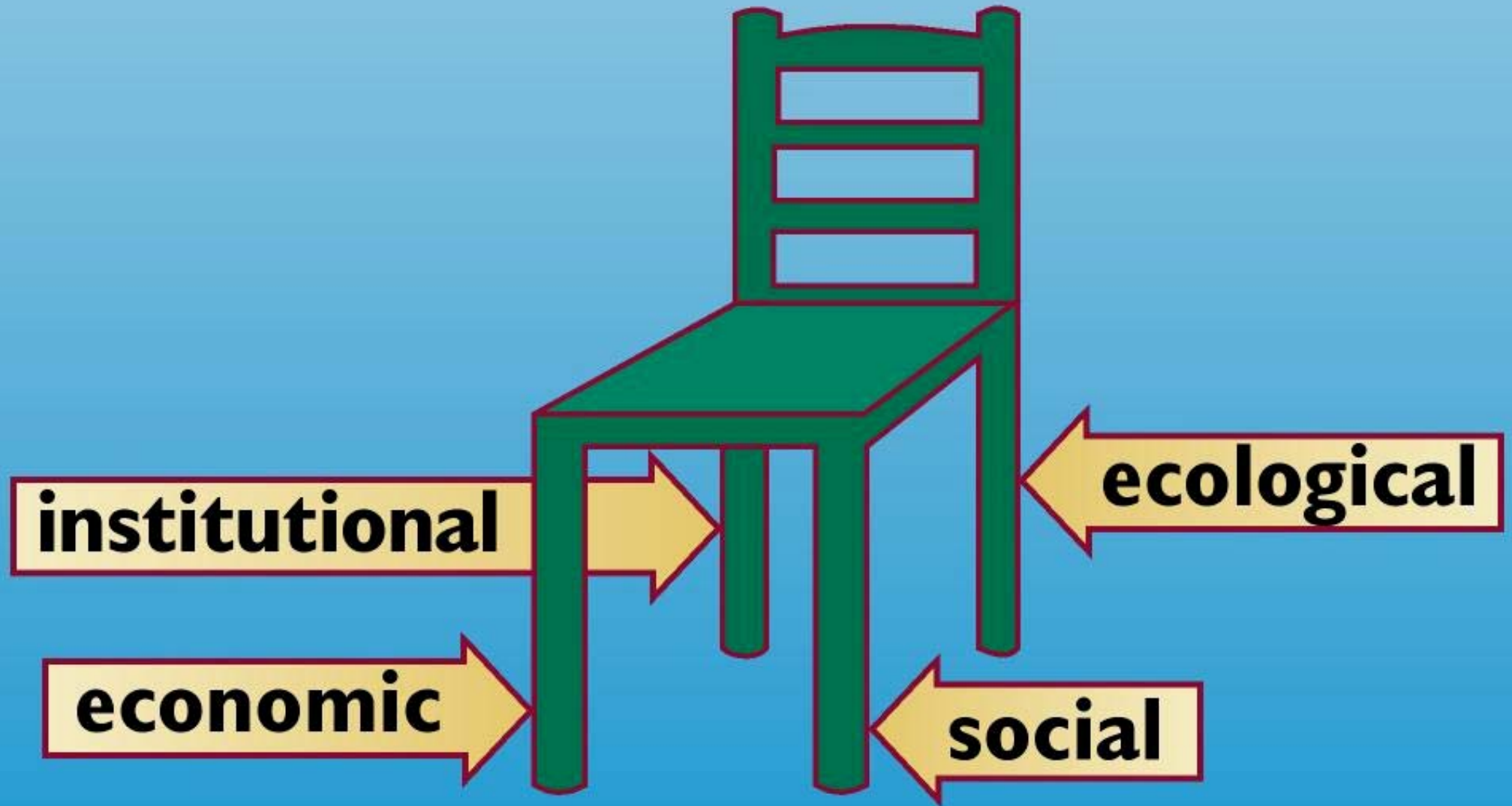
In 1994 Durban became the first city in South Africa to accept Local Agenda 21 as a corporate responsibility.

The Sustainable Development Chair

institutional

ecological

economic

social

Durban's LA 21 Programme

Phase 1 (1994-1996) : Assessment and Prioritisation Phase

Phase 2 (1997-1999) : Policy Formulation and Planning Phase

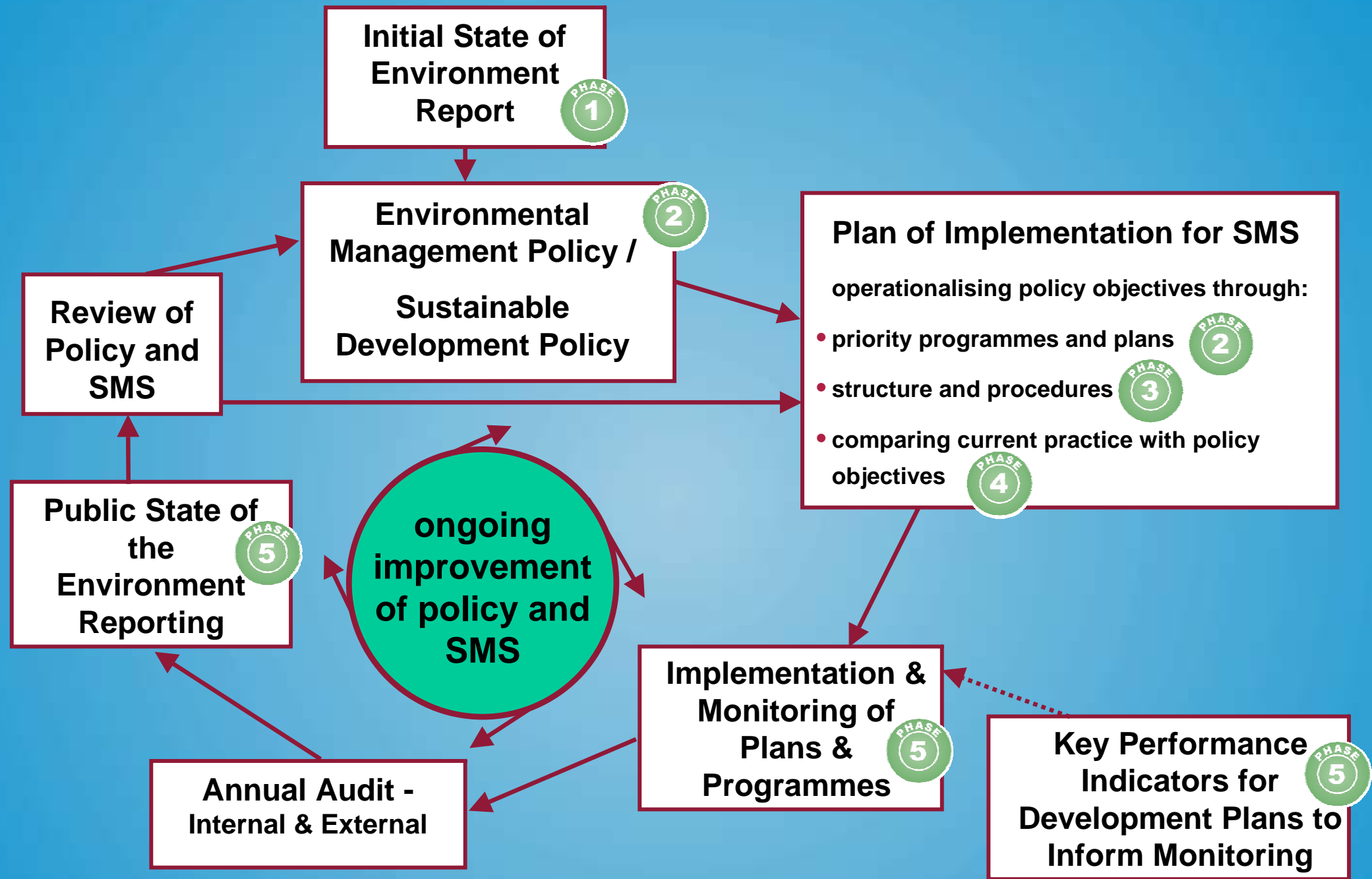**Phase 3 (1999-2000) : Transition and Review**

Phase 4 (2001-2002) : Preparing for the Unicity

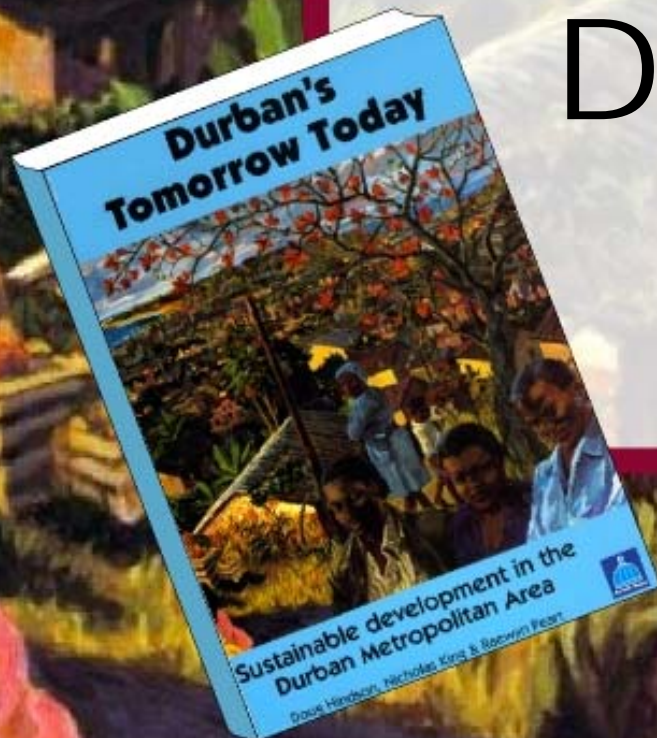**Phase 5 (2002 onwards): Local Action 21 - Focus on Implementation**

Sustainability Management System

Initial State of Environment Report — PHASE 1

Environmental Management Policy / Sustainable Development Policy — PHASE 2

Review of Policy and SMS

Plan of Implementation for SMS — PHASE 2

operationalising policy objectives through:

- priority programmes and plans — PHASE 2
- structure and procedures — PHASE 3
- comparing current practice with policy objectives — PHASE 4

Public State of the Environment Reporting — PHASE 5

ongoing improvement of policy and SMS

Implementation & Monitoring of Plans & Programmes — PHASE 5

Key Performance Indicators for Development Plans to Inform Monitoring — PHASE 5

Annual Audit - Internal & External

Environmental Management Policy/ Sustainable Development Policy

Plan of Implementation for SMS
Operationalising policy objectives through:

- **Priority programmes and plans**
- **Structure & procedures**
- **Comparing current practice with policy objectives**

Policy Development

Theme A

Environmental Management System

Theme B

Development & Planning

Environmental Management Policy / Sustainable Development Policy

Theme C

Human Health & Safety

Theme D

Pollution & Waste Management

Theme E

Environmental Resource Management

Theme F

Education, Training & Awareness

Priority Programmes

Durban Metropolitan Open Space System Framework Plan

Durban South Basin Strategic Environmental Assessment

Priority programmes & plans

Community Open Space Development

Education & Outreach

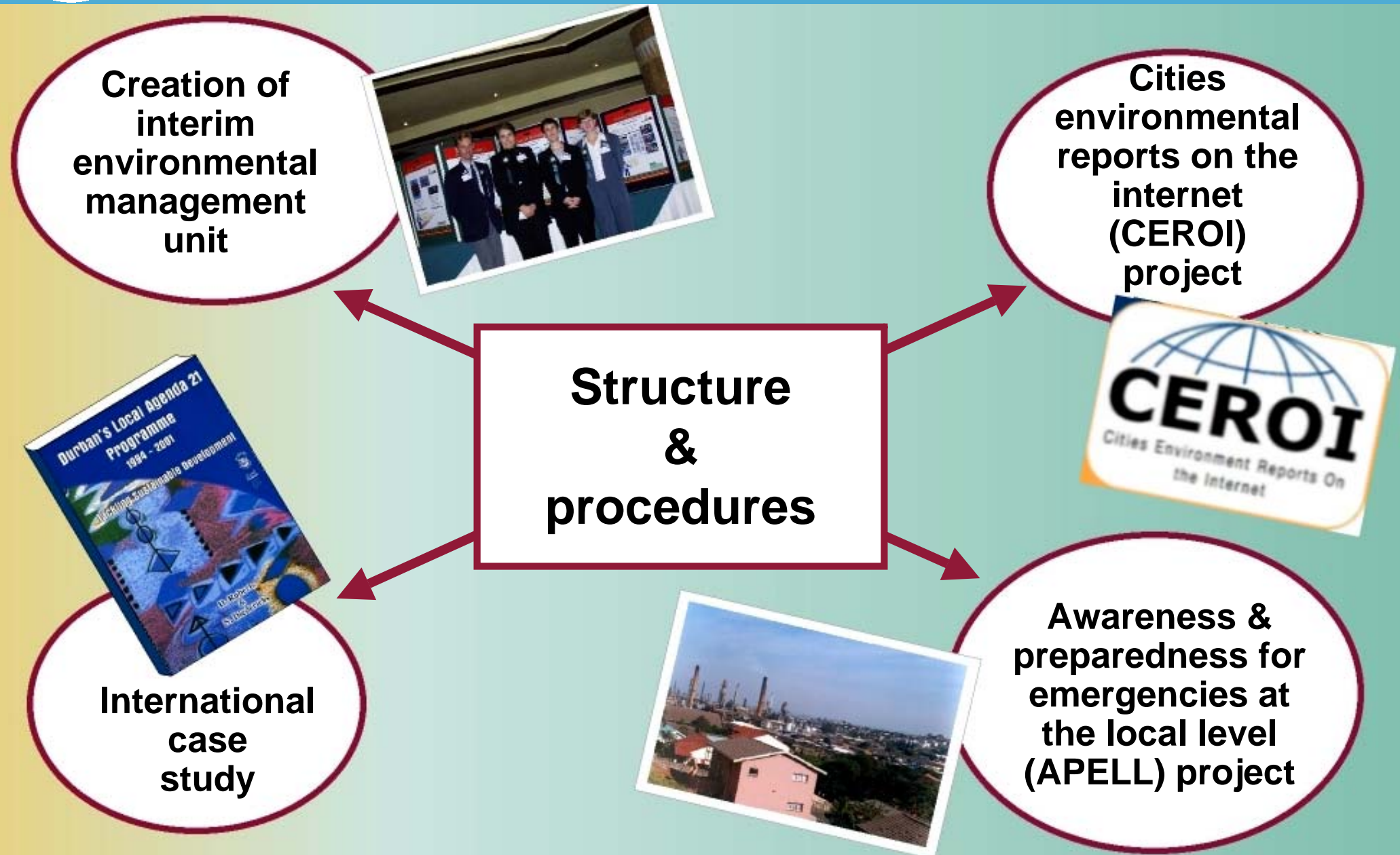# Phase 3: Transition & Review (1999-2000)

PHASE 3

Plan of Implementation for SMS

Operationalising policy objectives through:

- priority programmes and plans

- structure & procedures

- comparing current practice with policy objectives

Structure & Procedures

Creation of interim environmental management unit

Cities environmental reports on the internet (CEROI) project

Structure & procedures

International case study

Awareness & preparedness for emergencies at the local level (APELL) project

Plan of Implementation for SMS

Operationalising policy objectives through:

- **priority programmes and plans**

- **structure & procedures**

- **comparing current practice with policy objectives**

First Review

Standard Environmental Management Plan (EMP) Specifications ✓

Cleaner Production Programme ✓

Sustainability Indicators for City Score Card ✓

Environmental Management Policy / Sustainable Development Policy

City-based 'Sustainability Financing' Mechanism

Sustainable Development & SMS Training

Environmental By-law Review & Reform ✓

Implementation & monitoring of plans & programmes

2002

SPECIAL REPORT

TIME

HOW TO SAVE THE EARTH

The wild weather is a sign of things to come. But fresh ideas and new technology can help us make this a **GREEN CENTURY**

35

PHASE 5

System Priorities

Implementing the open space system

Ecoprocurement Project
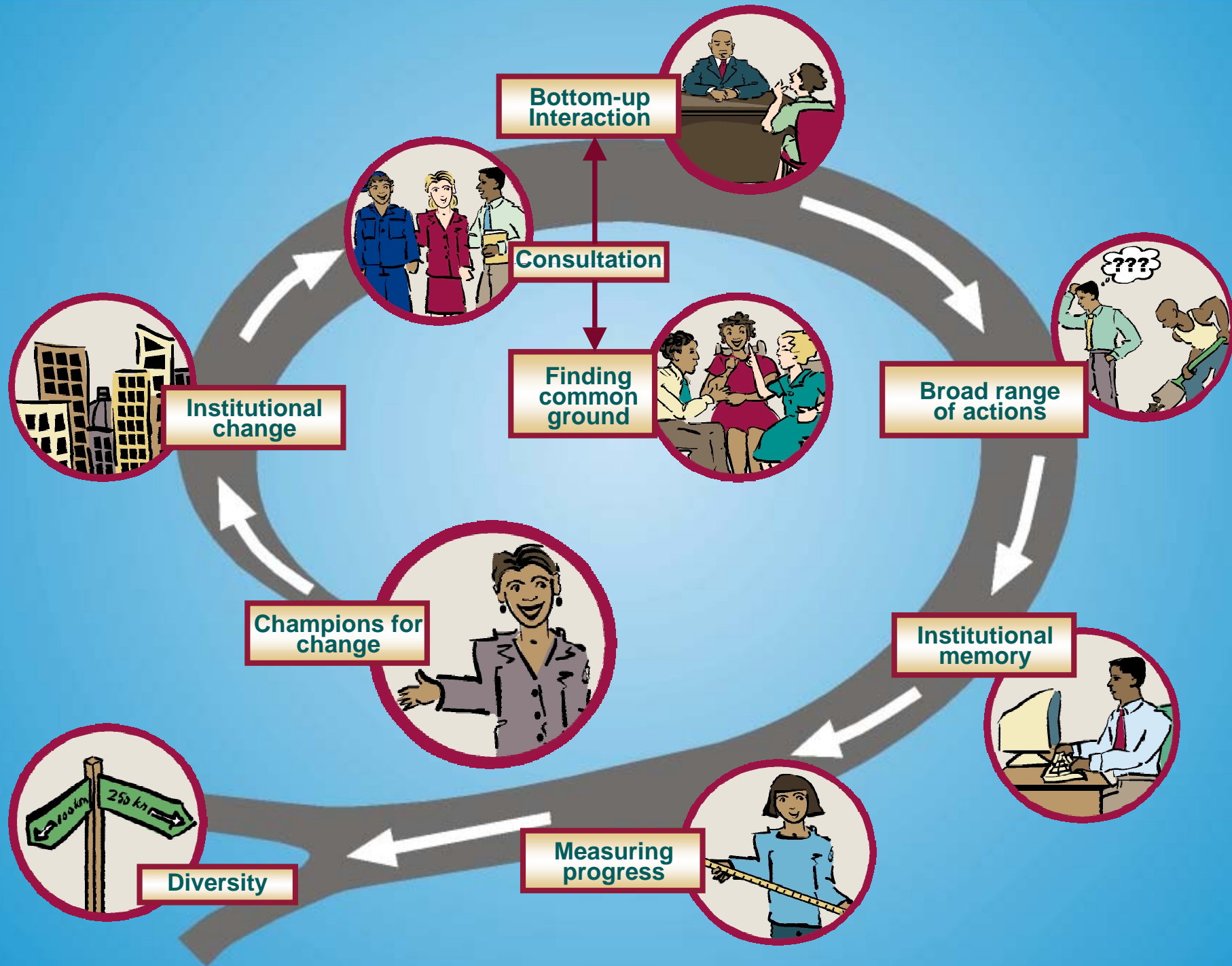
CCP as a vehicle to tackle air quality issues

Sustainability Best Practice Portfolio/SOER
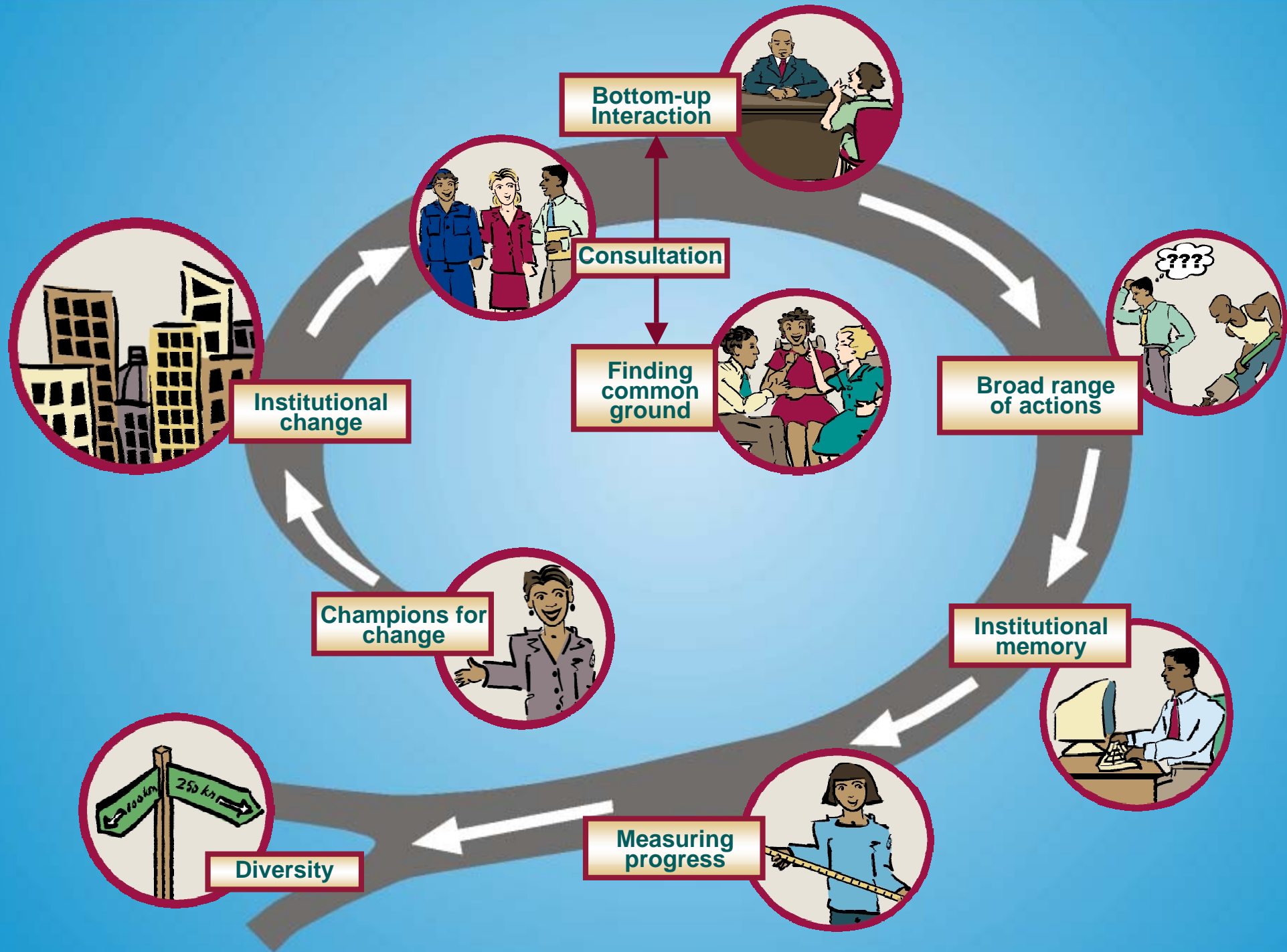
Sustainability Roadmap
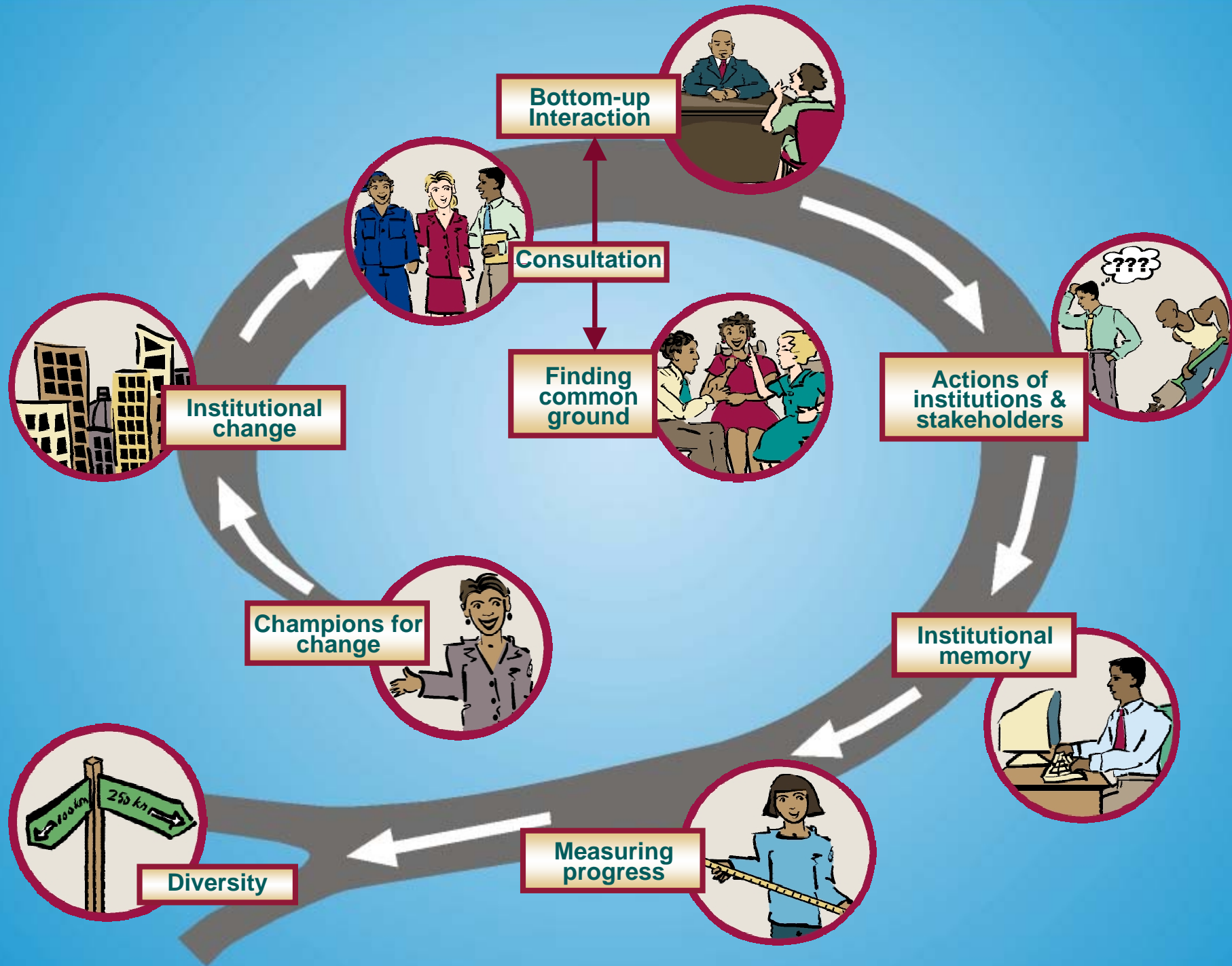
Sustainability Roadmap

Champions for change

Champions as change agents to help create a new vision of sustainability
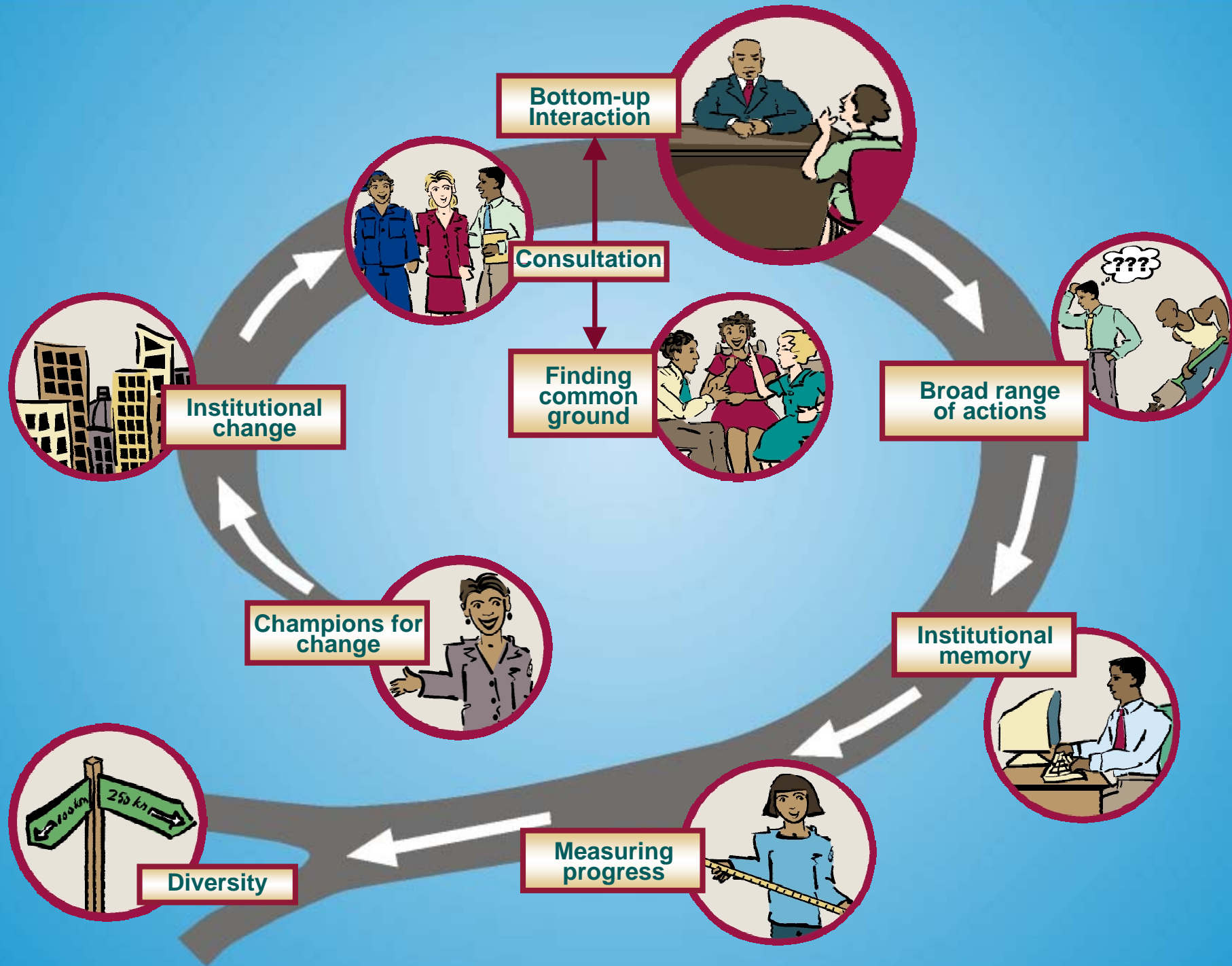
Sustainability Roadmap

Institutional change

Institutional change

- **Mainstreaming sustainable development**
- **Appropriate resourcing (human & financial)**
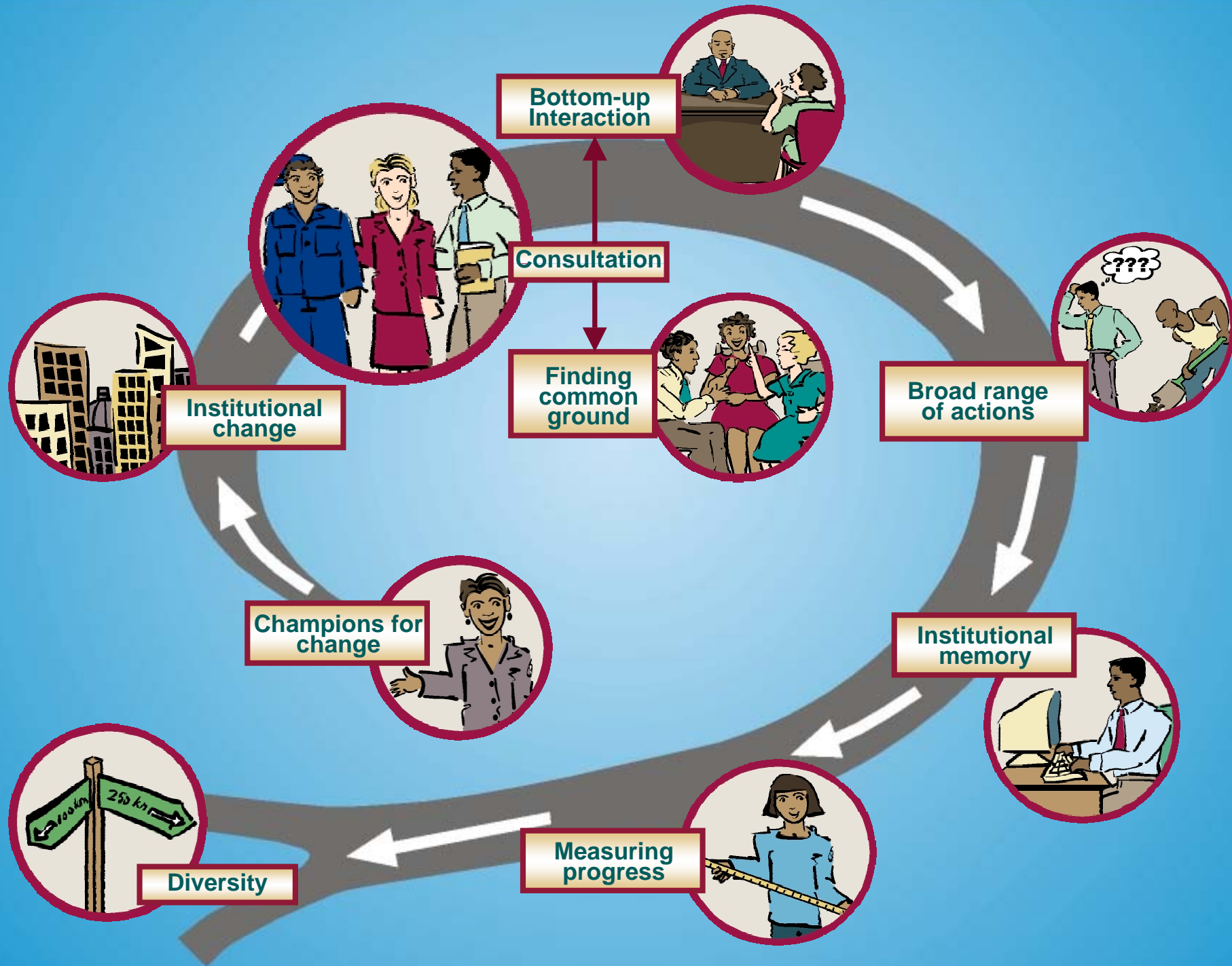- **Use windows of opportunity**

Sustainability Roadmap

Bottom-up Interaction

Consultation

Finding common ground

Broad range of actions

Institutional change

Institutional memory

Champions for change

Measuring progress

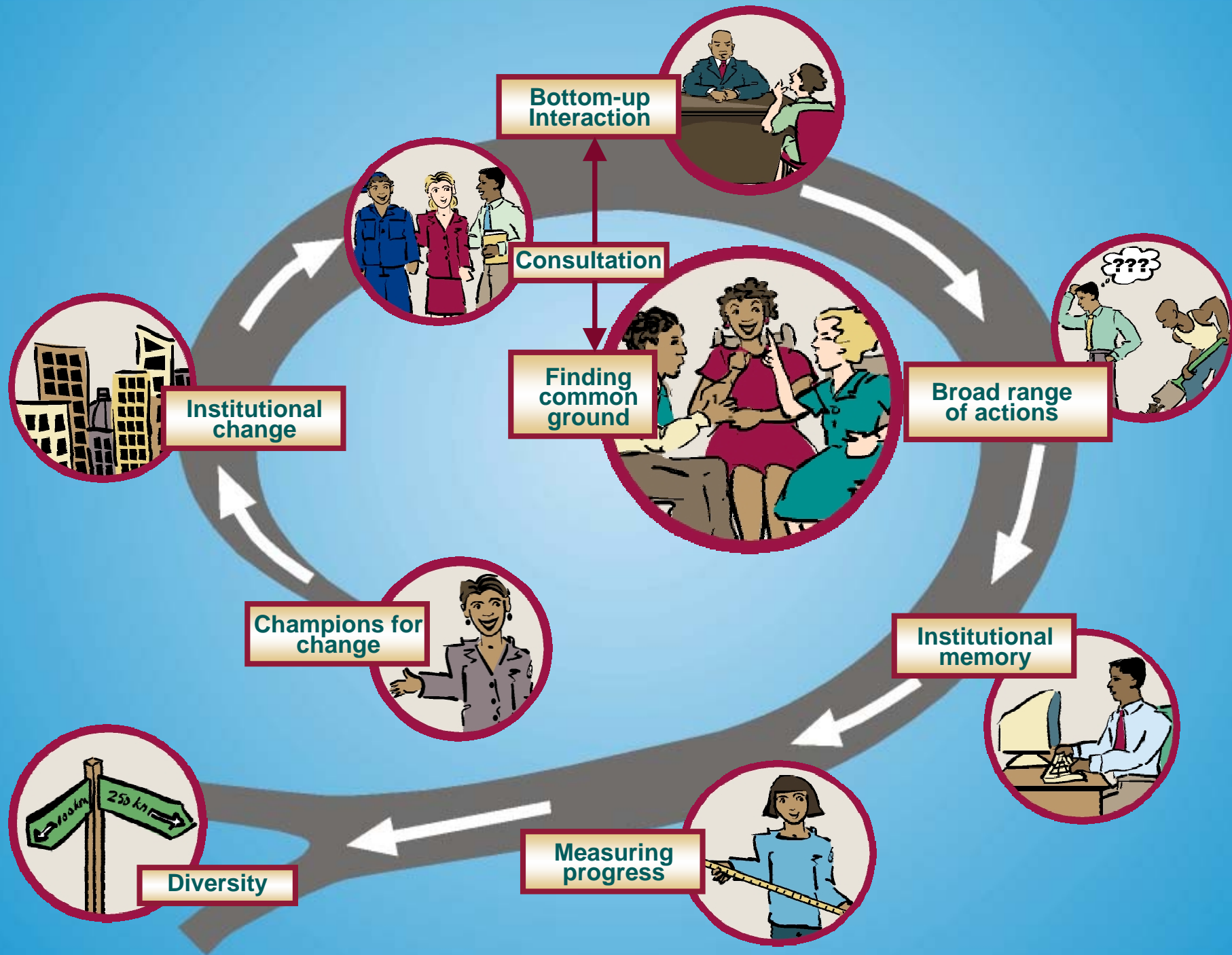Diversity

Sustainability Roadmap

Consultation

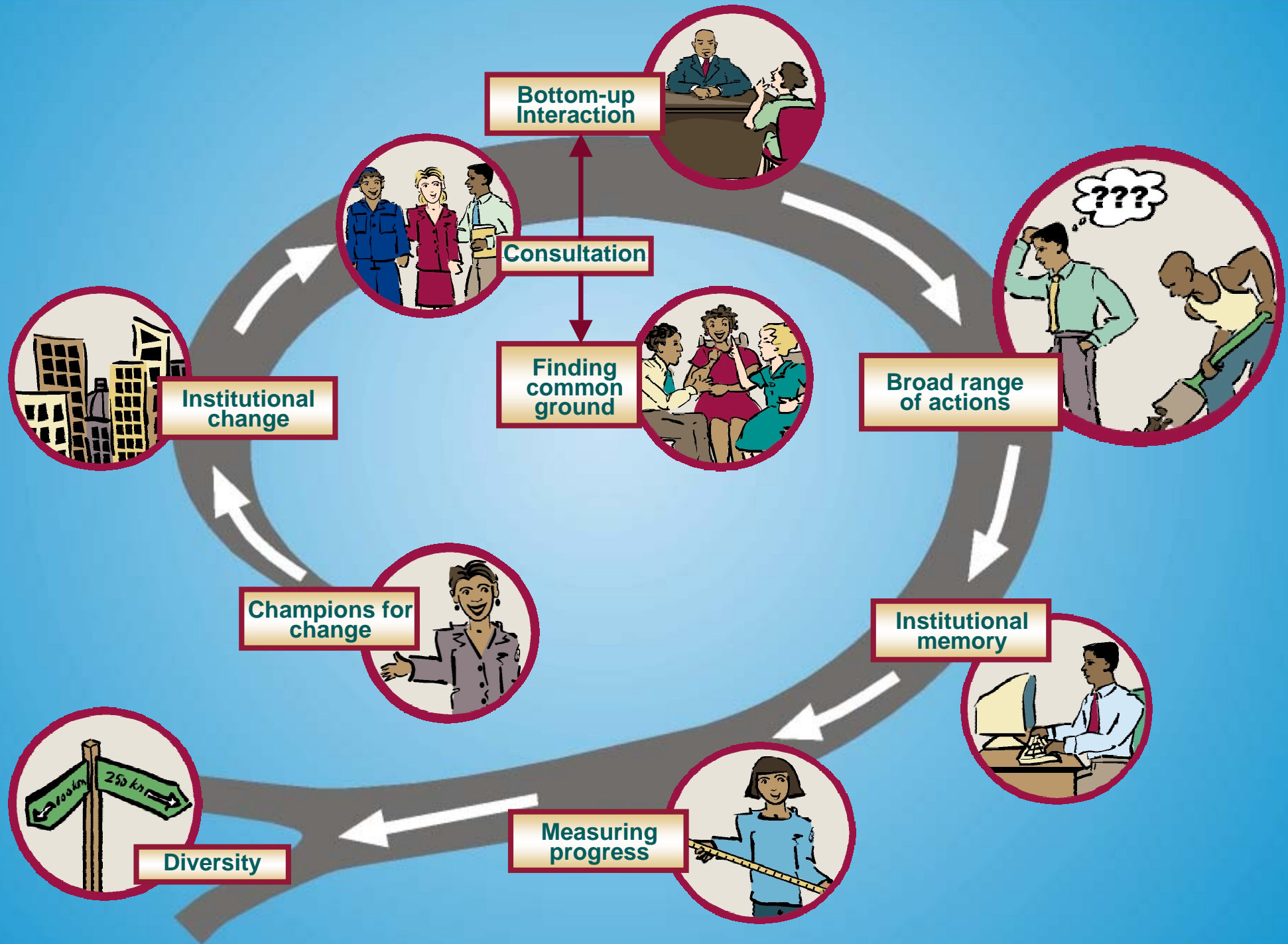Consult with and build capacity in others in a structured way

Sustainability Roadmap

Finding common ground

Through

- **Conflict management**
- **Compromise**
- **Respecting diversity (e.g. culture, gender)**

Sustainability Roadmap

Bottom-up Interaction

Consultation

Finding common ground

Institutional change

Broad range of actions

Champions for change

Institutional memory
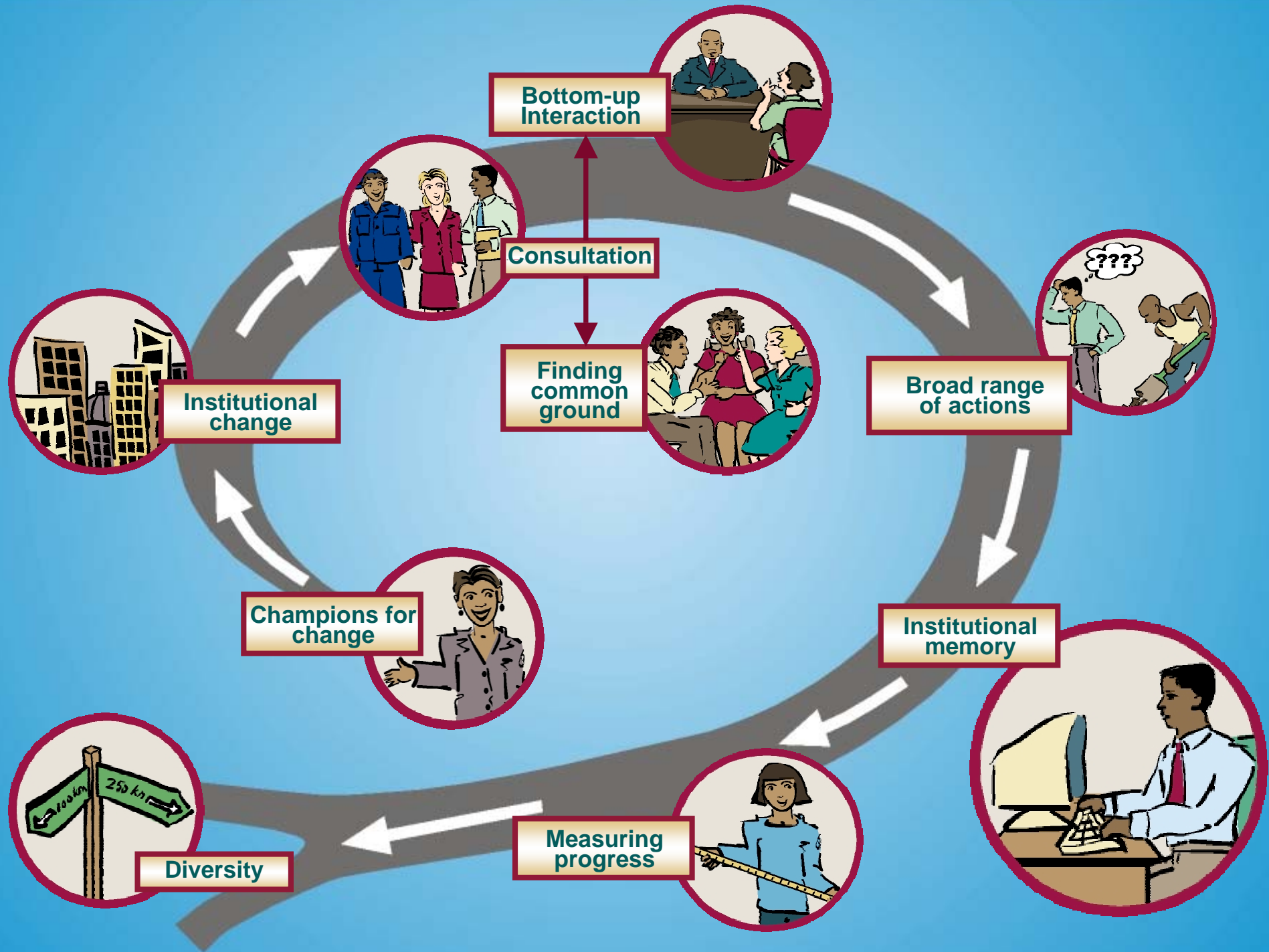
Diversity

Measuring progress

Actions of institutions & stakeholders

Actions of institutions and stakeholders must span full spectrum: i.e. policy development to local development projects
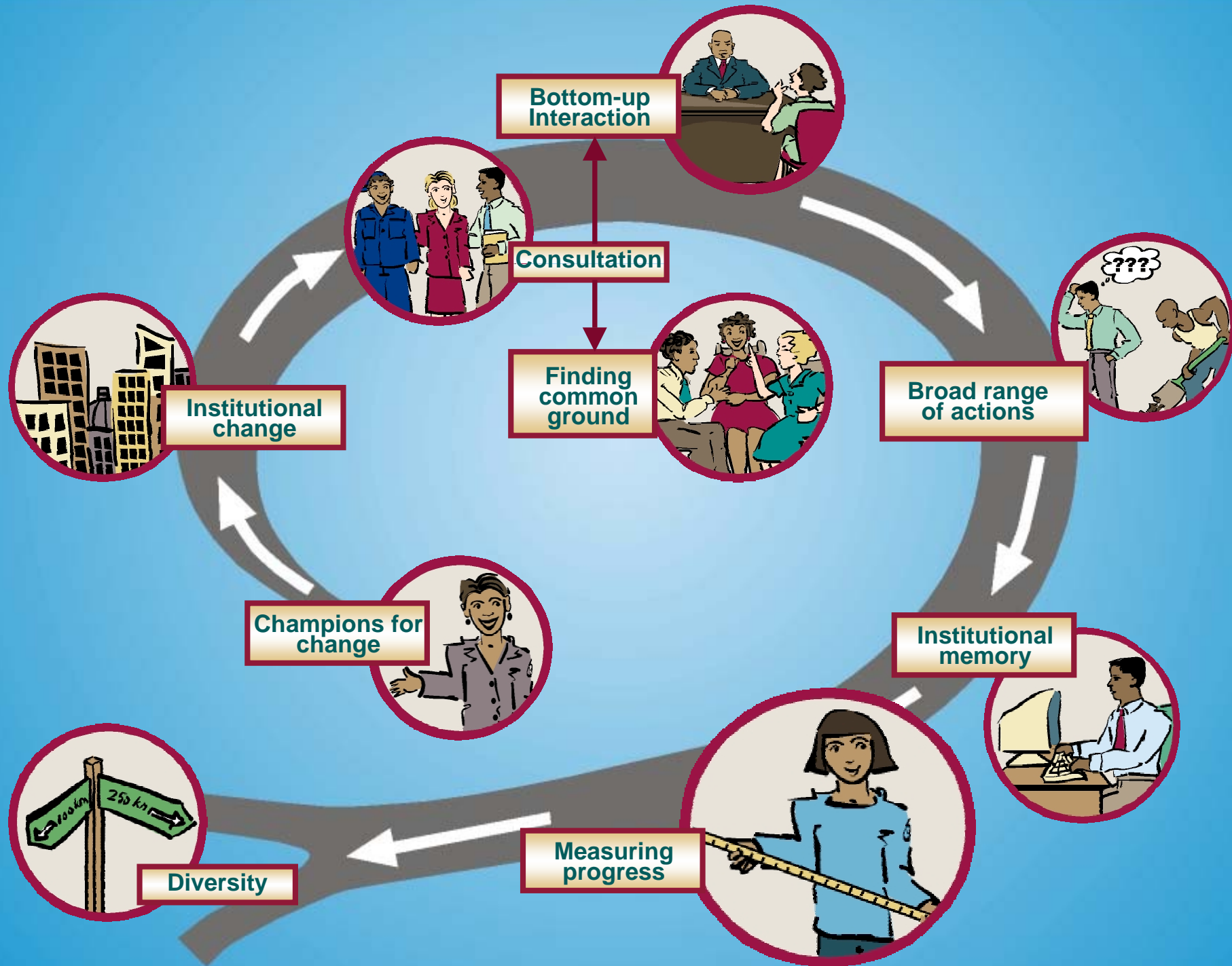
Sustainability Roadmap

Institutional memory

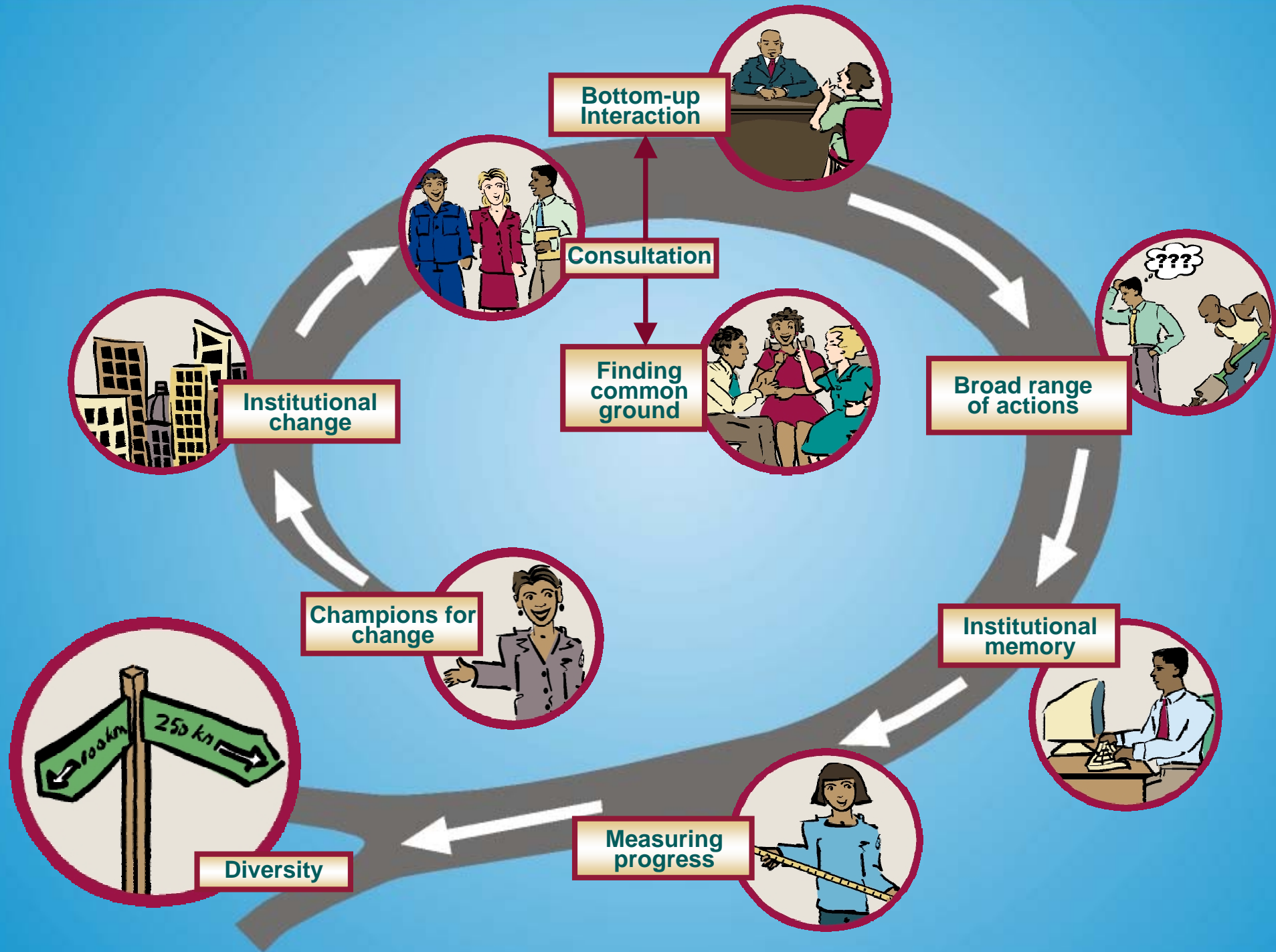**Need to create institutional memory of good and bad practice!**

Sustainability Roadmap

Bottom-up Interaction

Consultation

Finding common ground

Broad range of actions

Institutional change

Institutional memory

Champions for change

Measuring progress

Diversity

Measuring progress

Need to measure progress in achieving original objectives

Sustainability Roadmap

Bottom-up Interaction

Consultation

Finding common ground

Broad range of actions

Institutional change

Institutional memory

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Measuring progress

Diversity

Diversity

There is no standard recipe -
each case is special