



# How does FDI inflow contribute to industrialization in Vietnam?

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Ha noi, 07/08/2025



#### How contribute



**Export expansion** 

Productivity, Technology

Macro stability

Investment and production capacity expansion

**Employment** 

## Industrialization

Dynamic economic zones

- Strengthen industrial sector
- Economic structure, infrastructure, urbanization
- Sciences and Technology
- Human resources building
- Industrialization Production space
- Social and environment improvement

**Environment** 

Salary and income

Poverty reduction; Inequality

**Urbanization** 

# The Industrialization in Vietnam



## **Ideologies and Orientation**





**Congress 8** (1996)

Take advantages of global integration to industrialize **Industrialization in** line with intellectual economy.

**Boost up** industrialization for socialism, integration and knowledge-based

**Congress 10** (2006)

ongress 12 (2016)

1986

## Congres (1991)

**Confirm the** implementation of industrialization in line with modernization

**Congress 9** (2001)

toward

"Industrialization modernization" FDI is recognized as an economic component

**DHXI** (2011)

Three break-throughs and requiring the increased application of science and technology and higher domestic content of products

## **ĐH XIII** (2021)

Reforming the growth model; to become an industrialized country toward modernization; actively revolving the **Industry 4.0** 



## Approach to industrialization



Before 1986



Reform



2006



2011



2021

Heavy industries following Soviet
Union model
Based on the aid from Soviet Union
=> Ineffectiveness > crisis

Focusing on food production, consumption goods and export.

Open the economy, recognize the private sector. The first version of foreign investment law (1987).

Emphasize the importance of FDI

**Emphasizes** the opportunities from integration for shorten up the way to industrialization; emphasize the leading role of state economy while confirming the importance of other economic sectors

Three breakthroughs: Infrastructure, human resources and institutions. Sustainable development. Selective FDI attraction.

Become a modern and industrialized country by 2030; and a developed country by 2045. **Industrialization based** on sciences and technologies, innovation and digital transformation. **Priories FDI:** renewable energy, electronics, agro processing and supporting industries.



## Results



#### Achievements of targets in 2020

- NOT achieved the target to be come industrial country in 2020, though some remarkable achievements.
- Not obtained the priority targets set since the Congress VII (1991), and the SEDS 2011-2020.

Indicators	Targets/Criteria to be an industrialized country	Results (in 2020)	Note
GDP growth (%, 2011-2020)	7,0 - 8,0%/year	6,19%/năm	NOT achieved
Share of industrial and services in GDP (%)	85	73,49 (2011)	NOT achieved
		78,57 (2020)	
Income per capita (USD)	3000	1630 (2011)	Achieved
	4626 (middle-upper high income )	3400 (2020)	NOT achieved
<b>Urbanisation (%)</b>	45%	31,4 (2011)	NOT achieved
		36,76 (2020)	
R&D/ GDP (%)	1-2% GDP	0,15 (2011)	Far below
		0,417 (2019)	
Contribute of TFP in GDP growth (%)	35	34,2	NOT achieved

Source: GSO and WB

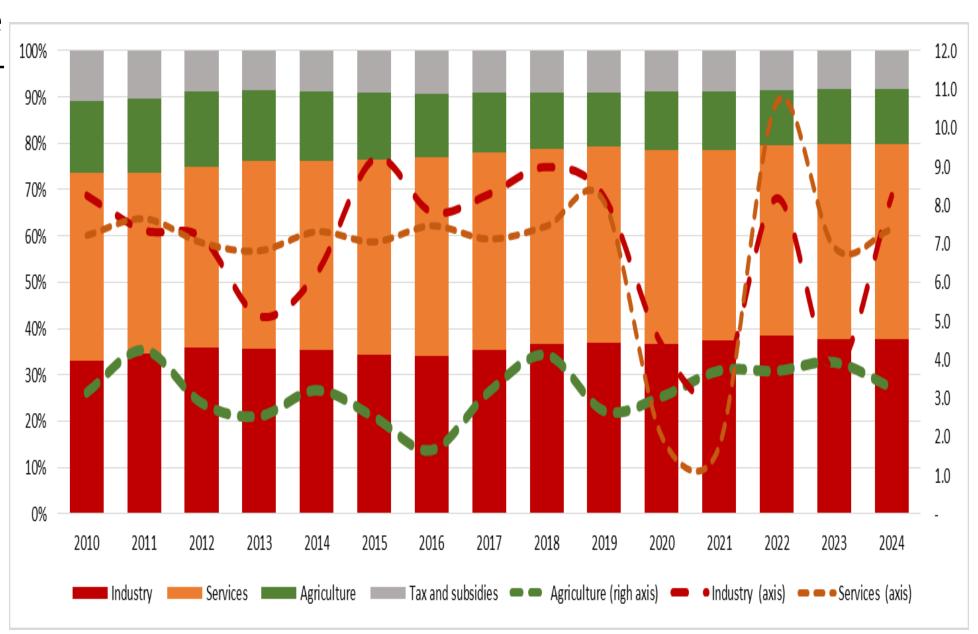


#### Results



- Industry-construction: play importance role in GDP growth, increased by 7.64%/year for 2011-2020, higher than 6.48% in the service sector and 2.81% in the agriculture-forestry-fishery sector.
- Competitive industrial performance (CIP) ranking improved from 95 (1990) to 31 (2022).
- Labour productivity improvement, in 2011-2020 was 5.29%/year, in 2019 was 6.28%.

**GDP** shares and sector growth (%)









#### Results



## Substantial structural and long-term limitations of industrialisation in Vietnam, requiring critical reform

- 1. Overall, weak internal forces, including inefficiencies of SOE, weakness of domestic private sectors, and lacking of domestic leading firms
- 2. Slow institutional reform
- 3. Slow in creating bases for industrialisation
  - Human resources
  - Market
  - Sciences and technologies
  - Core infrastructure

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# FDI performance in VIET NAM



## Strategies for FDI



- Equalization treatment to FDI
- ✓ Investment law 2005: "extensively priorities" for attracting FDI for investment demand and job creation.
- ✓ Resolution 103/NQ-CP: starting raising the selective attraction
- ✓ Investment law 2014, business environment improvement to remove red-tape, but it still lacked strong tools for attracting high-tech FDI.
- ✓ Investment law 2020 has many turning points, institutionalizing the orientation of Resolution 50, shifting the focus from quantity to quality, establishing preferential policies targeting innovation and R&D.

## Resolution 50/NQ-TW: innovation, linkages, high technology, clean technology

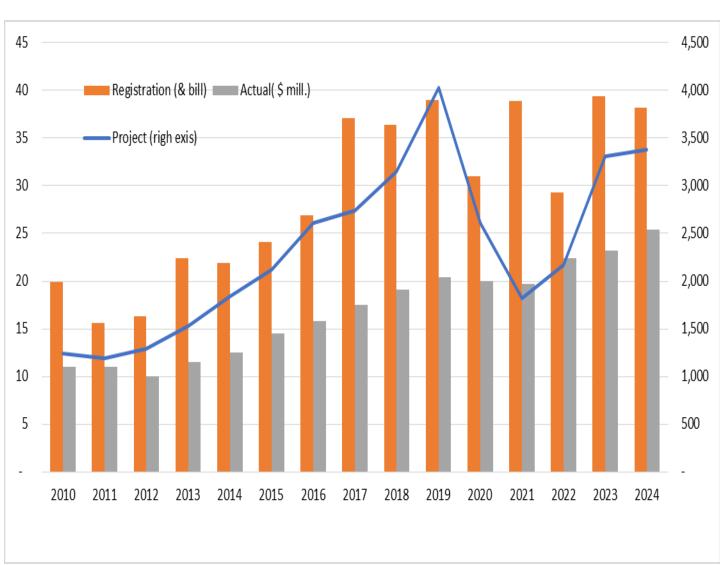




## FDI performance



#### **Total investment (bill USD)**



High registration FDI, but low actual numbers Almost double actual investment since 2011

#### By mode of investment (Bill USD)



#### Significant shift in forms of investment.

2016-2019: booming M&A, from 3.4 bill USD to 15.5 bill USD, shared 41% total (2019)

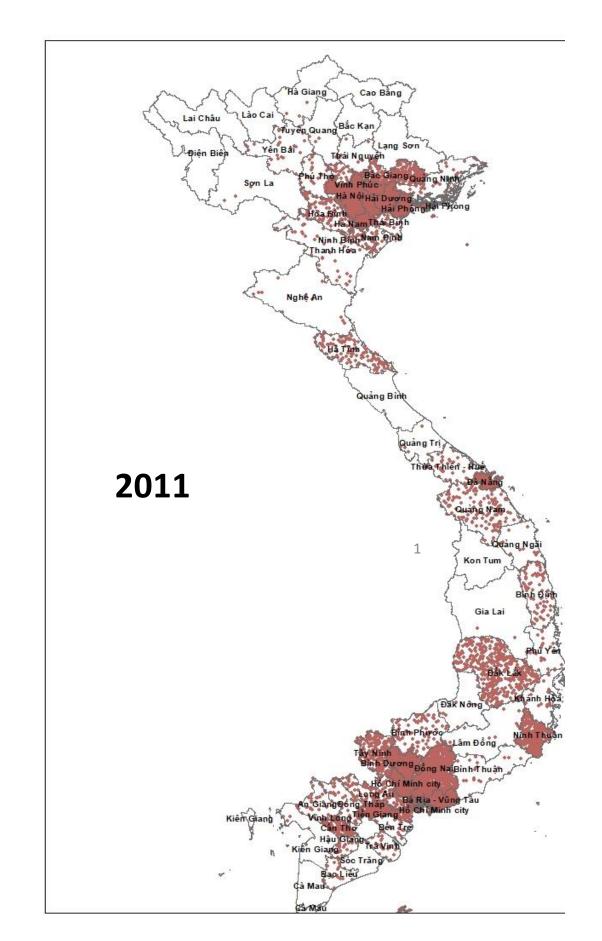
- Reduced since 2020
- 2024: Record in greenfield, share 88%

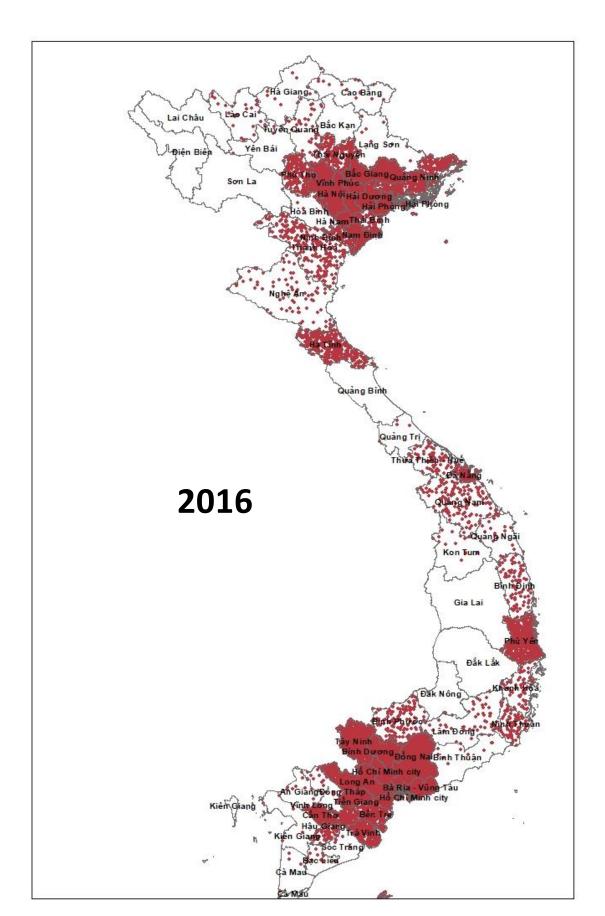


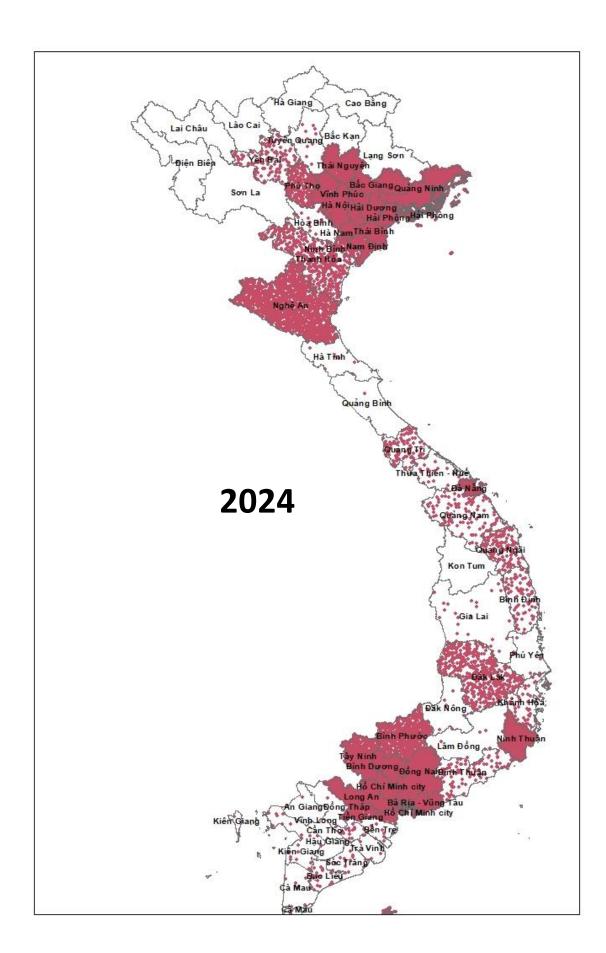










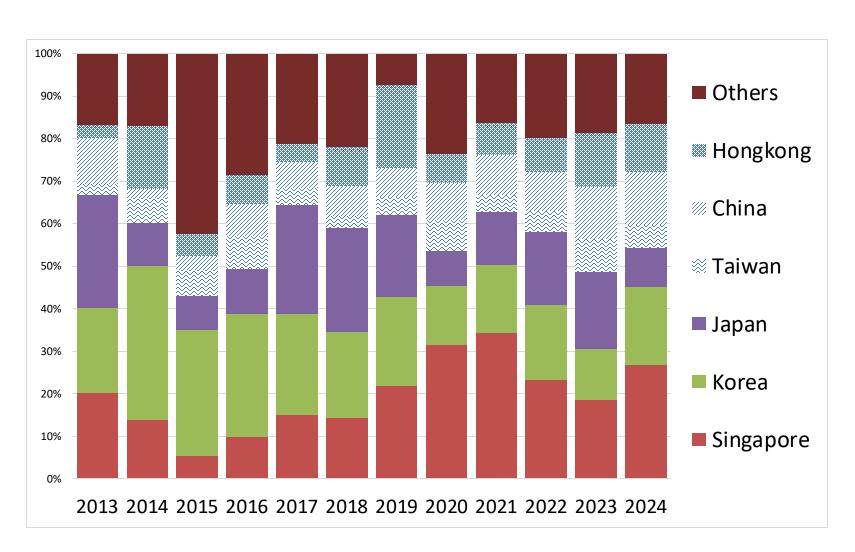




#### FDI PERFORMANCE

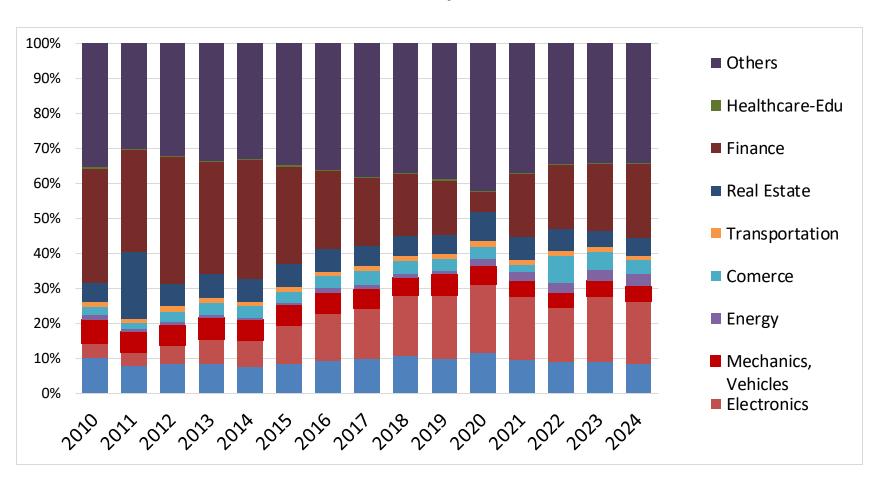


#### By home countries (%)



FDI = FDI East Asia Emerging of the "China" group

#### FDI by sector (%)

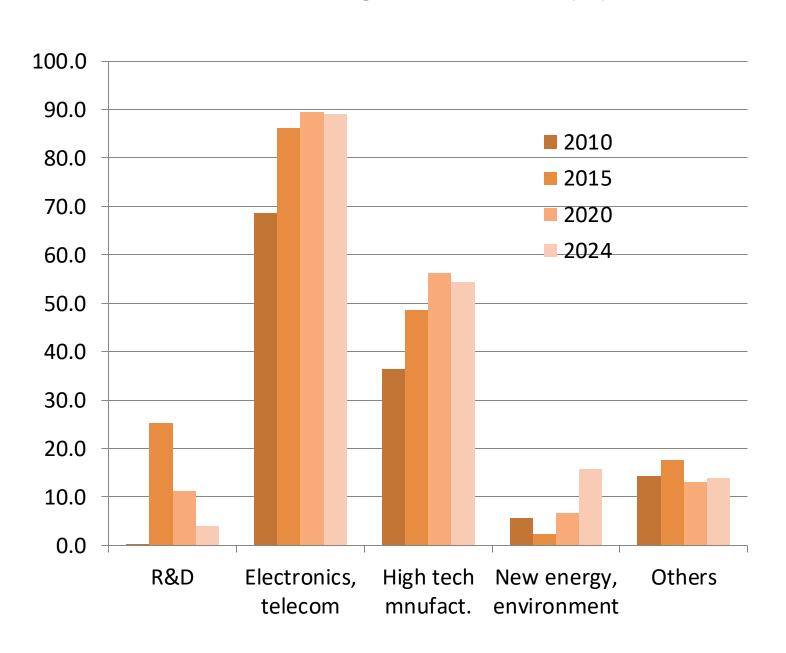


Shifting industry structure and capital flow quality Electronics: 4.1% (2010) => 17.8% (2024); Textiles, footwear and leather decreased slightly

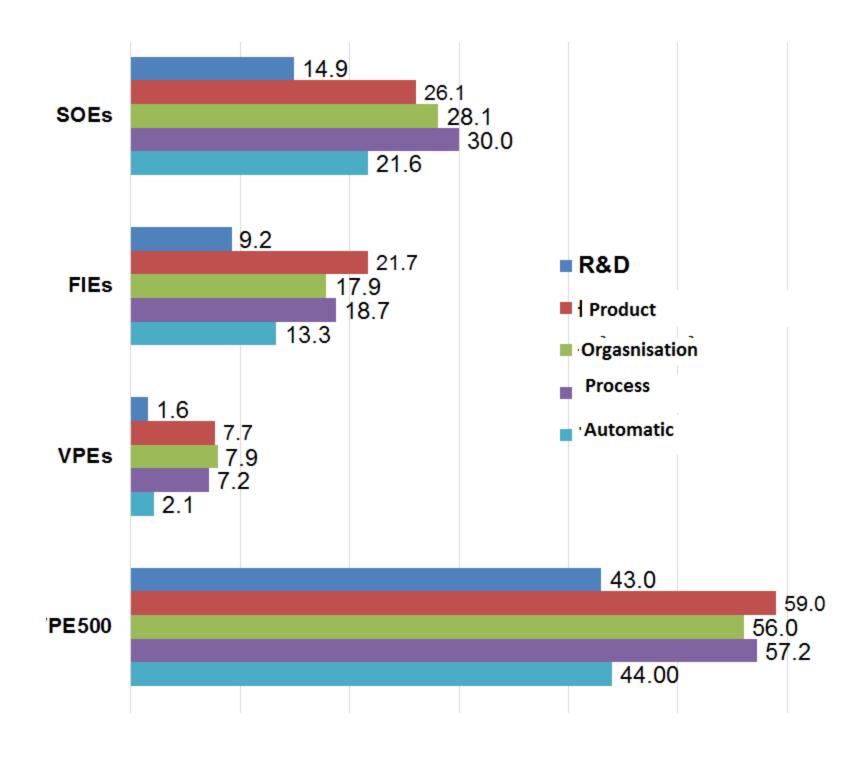
Services: focusing on high value-added industries such as finance-banking-insurance (21.2% (2024)) Healthcare, education, tourism. Proportion Mechanical industry ????

#### Innovation activities of FDI sector

#### Share of FDI in some high-tech sectors (%)



#### Share of firms engaged in R&D and innovation



## CONTRIBUTION OF FDI TO INDUSTRIALIZATION



#### How contribute



**Export expansion** 

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## Industrialization

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## Contribution to growth

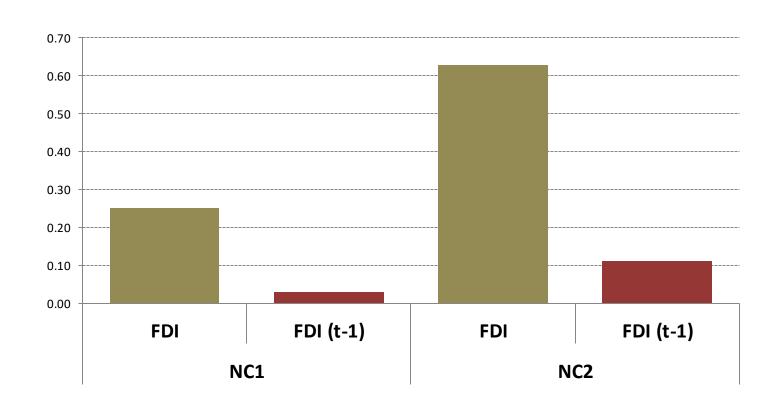


#### Contribute to growth (% point)



$$GRDP_{it} = \beta_0 + \beta_0 FDI_{it} + \sum \beta_n I_{it} + \alpha_{it}$$

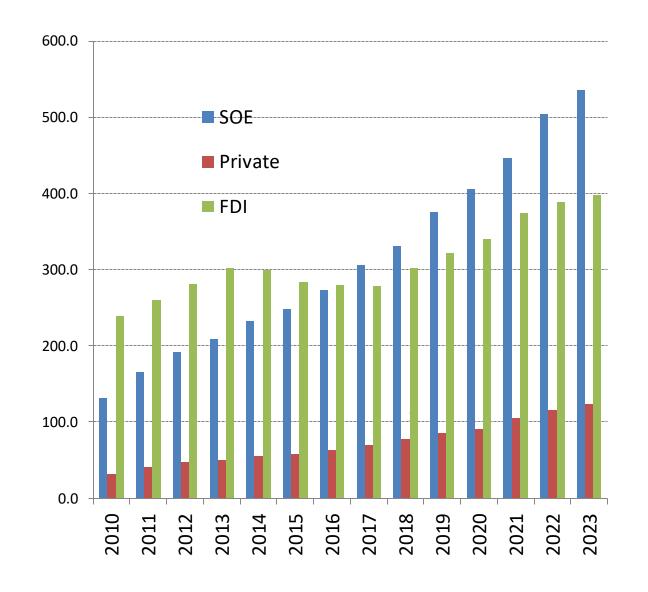
$$FDI_{it} = \lambda_0 + \lambda_1 GRDP_{it} + \sum \lambda_n I_{it} + \varepsilon_{it}$$



- FDI/GDP ratio from 18.22% (2011–2015) => 21.06% (2016–2020); 22.25% (2021–2023);
- Absolute contribution of FDI to growth: from 0.98 percentage points (2011) to 1.39% (2019), 1.63% (2022);
- Relative contribution of FDI sector to GDP growth: from 15.3% (2011) => 19.1% (2022)



#### Labor productivity (Mill VND)

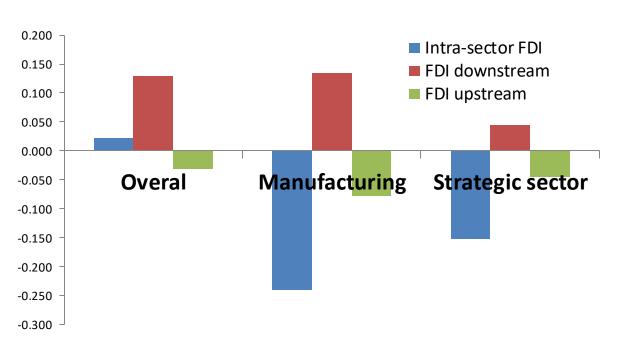


## **Productivity impact**



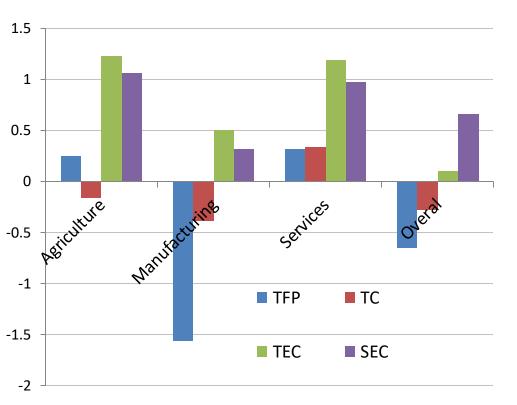
## Competition, imitation, learning, supplying, labor turnover

$$TFP_{it} = \beta_0 + \beta_0 FDI_{it} + \sum \beta_n I_{it} + \alpha_{it}$$



	Labor	Capital	High-tech
	intensive	intensive	industry
FDI	-1.25	-0.04	-0.6
FDI (t-1)	0.13	0.13	-0.27
Backward	0.75	-0.04	0.48
Backward (t-1)	-0.07	-0.13	0.25
Forward	0.11	-0.02	-0.24
Foreward (t-1)	-0.02	-0.06	-0.03

#### Net effect to productivity

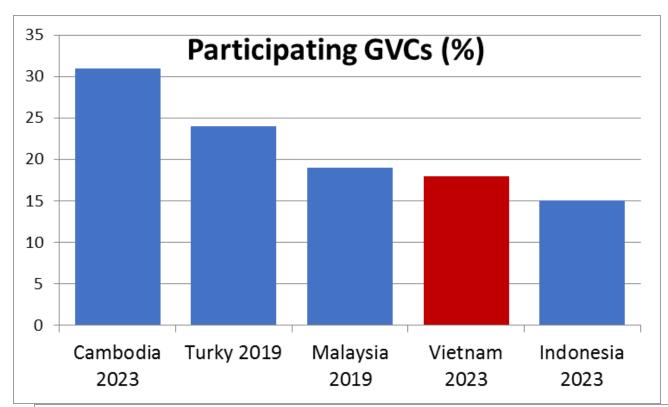


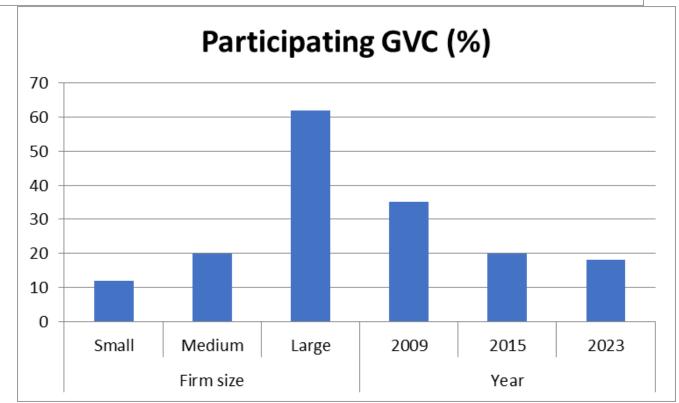


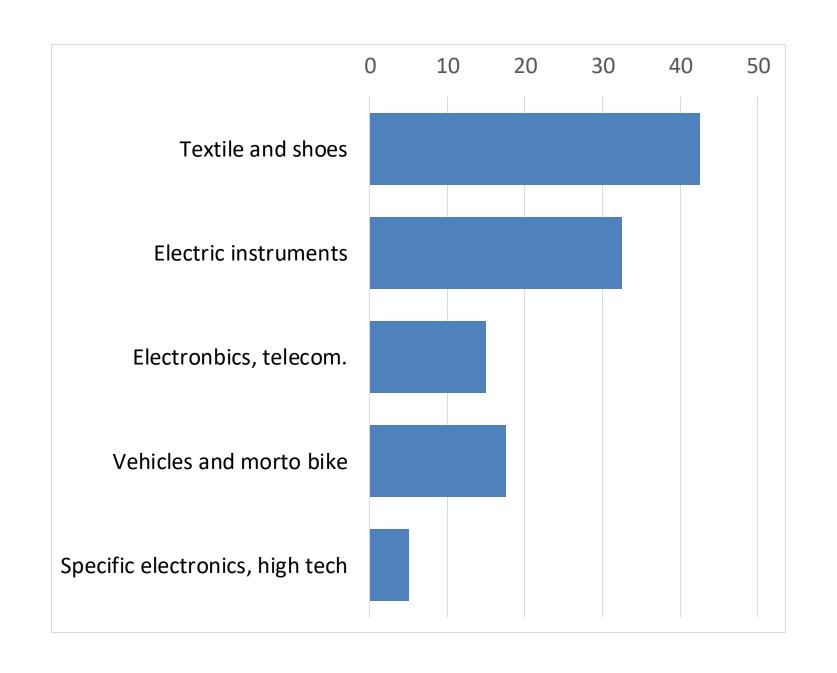




### **Domestic content (%)**



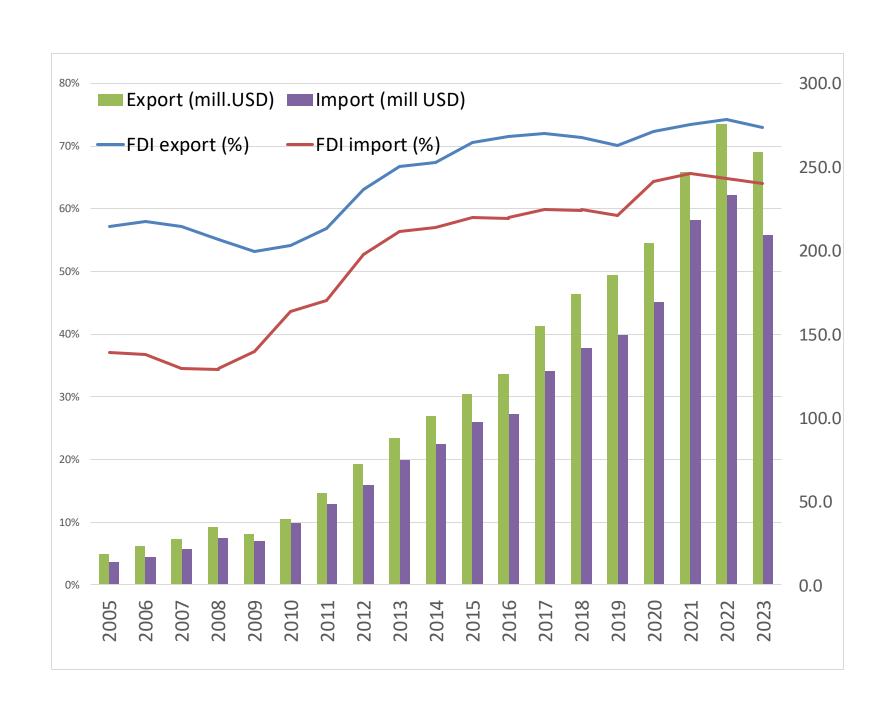


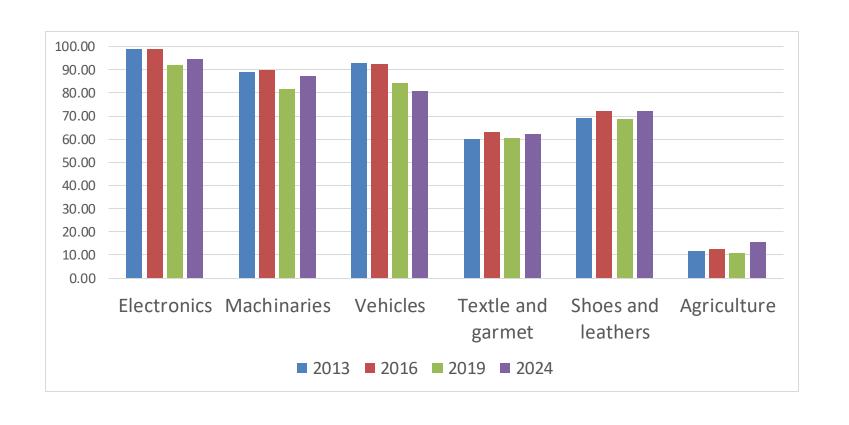


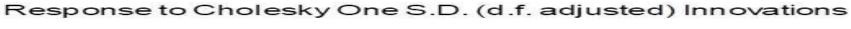


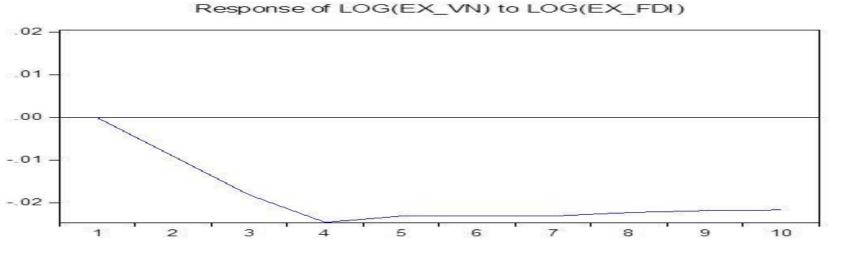
## Contribution to exports









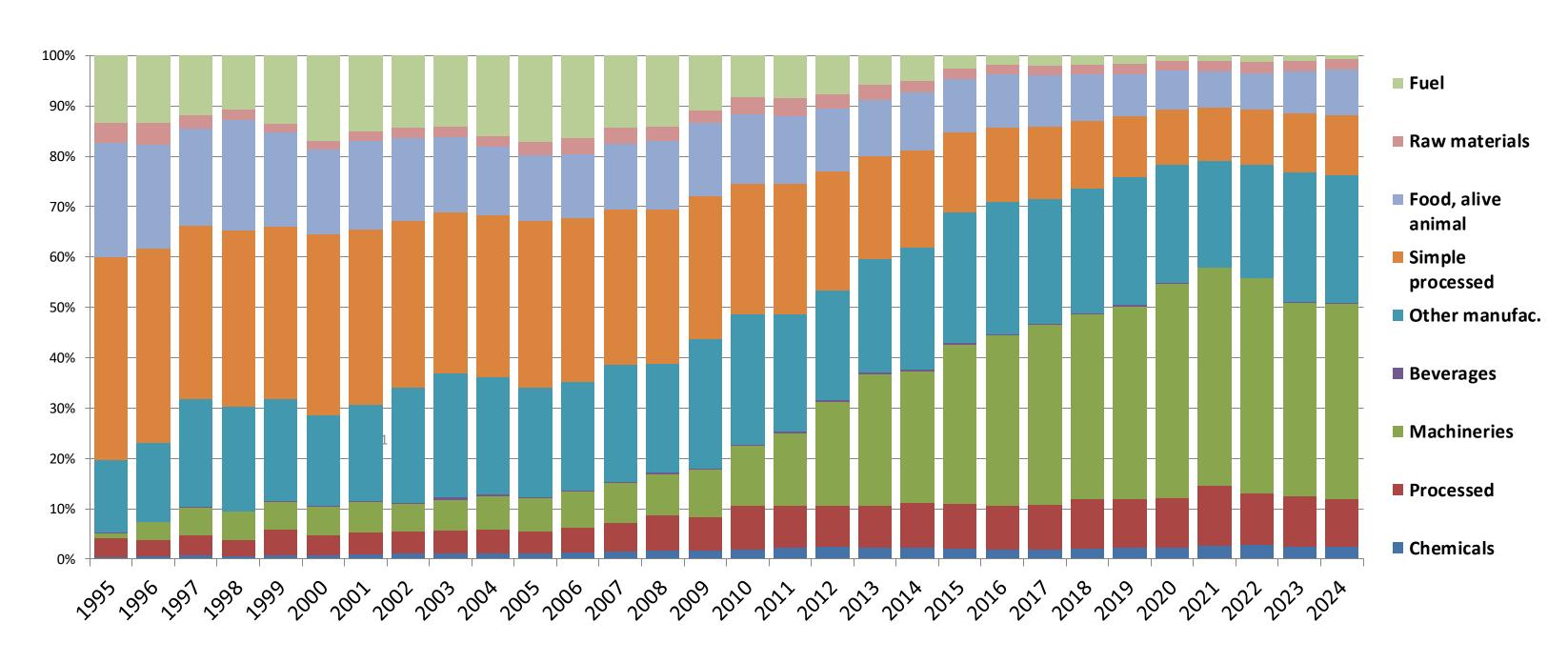








## Significant shift in export structure



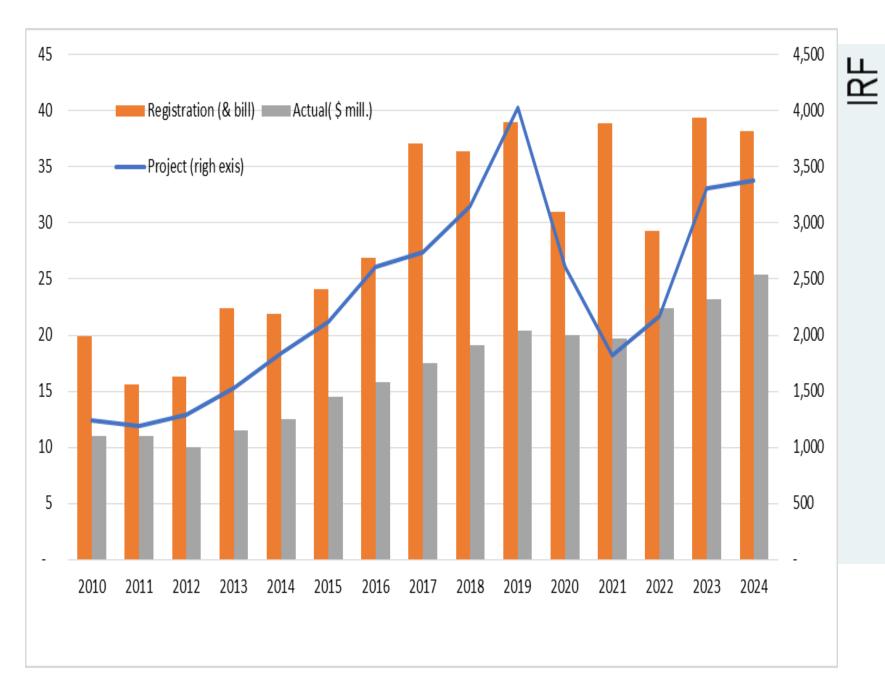
In 2010 (Total: 80,5 bill USD) In 2023 (Total: 424 bill USD)

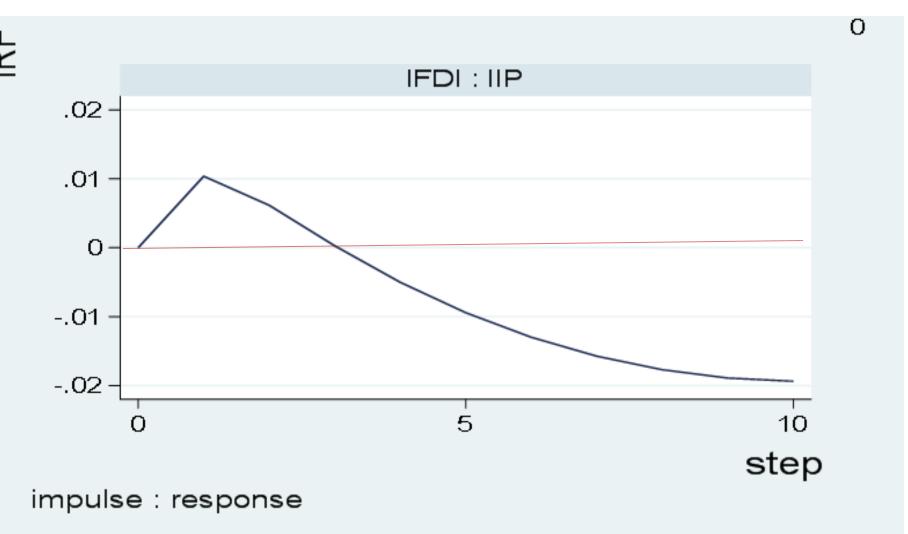






### **Investment capital contribution**











## Enhancing industrial production capacity

#### FDI's contribution to the manufacturing sector (2024, %)

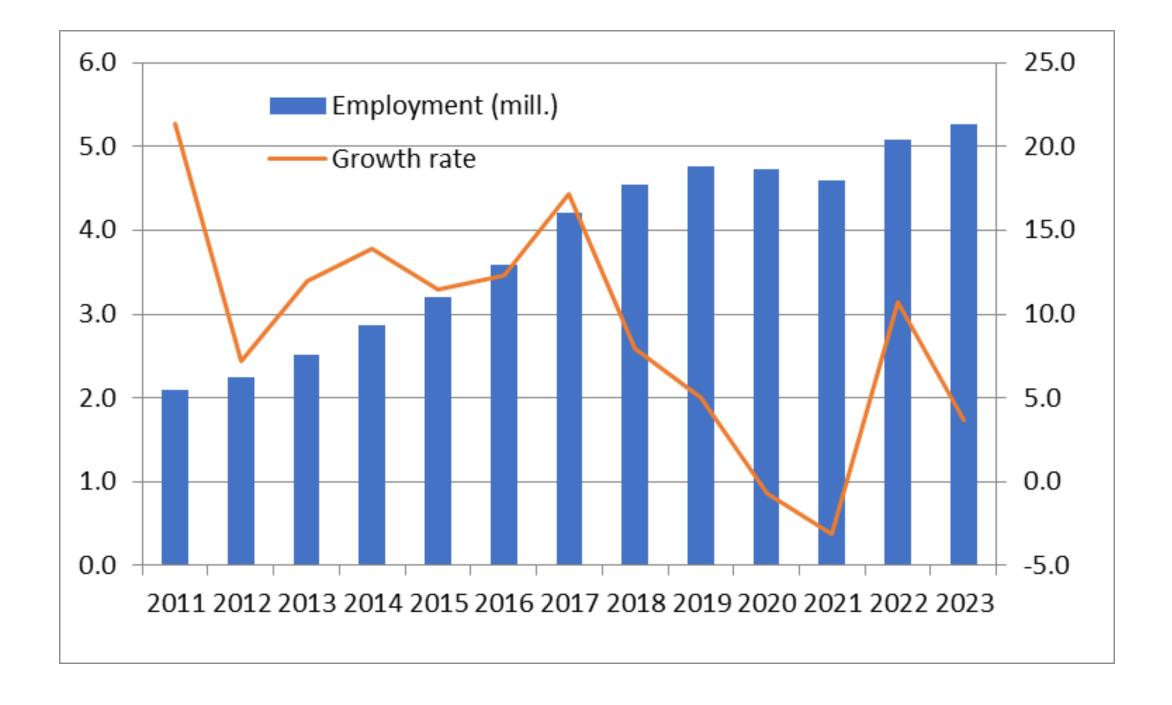
	Manufa.	Textile	Leather	Electronics	Mechanics
Assest	56.3	64.6	76.9	97.9	56.7
Revenue	61.9	61.6	83.4	99.2	79.2
Employment	59.7	56.8	82.0	95.8	75.1





## Contribution to employment

The number of workers in FDI sector doubled from 2.1 million (2011) to 5.3 million (2023)



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## Employment and social Contribution



# Contribute to shift employment opportunities from urban to rural areas.

## **Employment in FDI sector**

Year	Total (thousand)	Labor share (%)			
		Male	Female	Urban	Rural
2011	2,099	38.0	62.0	48.5	51.5
2016	3,591	33.7	66.3	41.0	59.0
2019	4,768	58.2	41.8	18.3	81.7
2020	4,734	58.3	41.7	18.7	81.3
2021	4,586	57.4	42.6	19.5	80.5
2022	5,077	57.6	42.4	20.0	80.0
2023	5,261	57.7	42.3	20.6	79.4

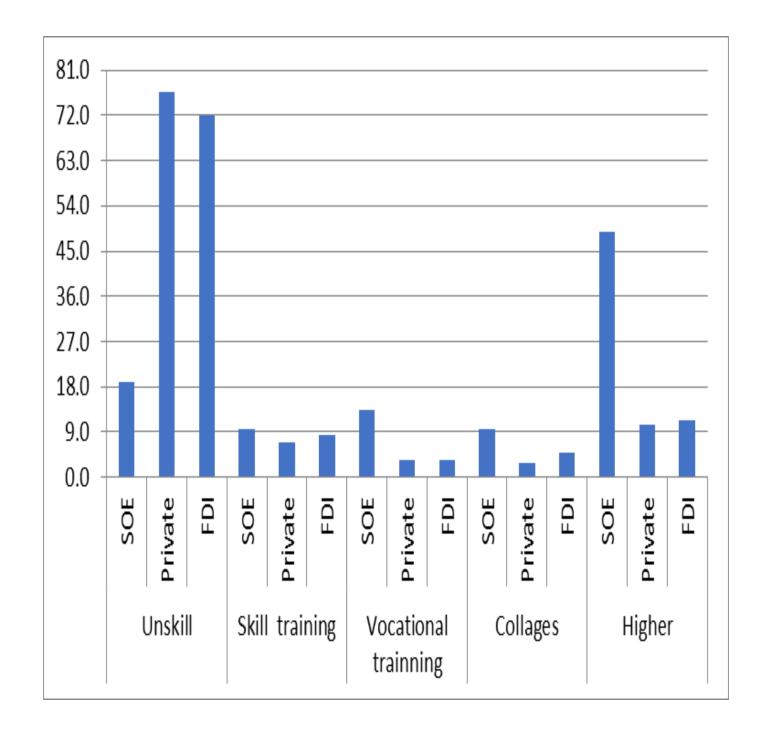
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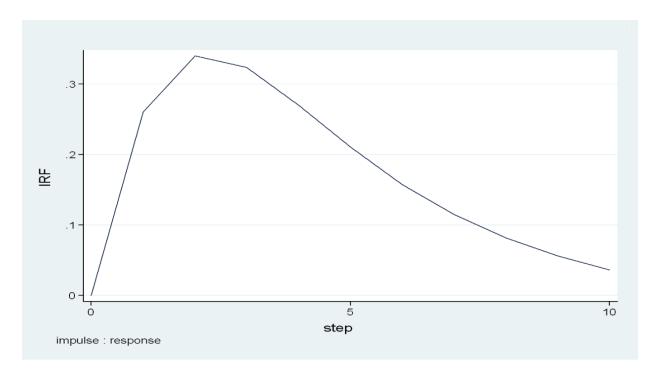
#### **Employment and social Contribution**

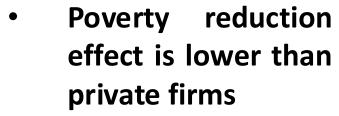
## KONRAD ADENAUER STIFTUNG

#### Job quality

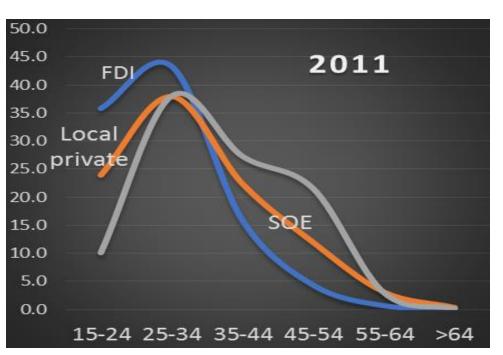


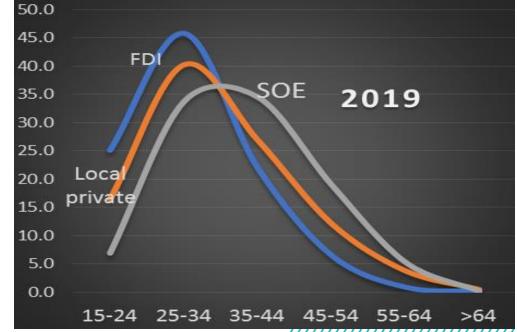
#### Wage spillovers (impulse)





 Challenging for regional equality







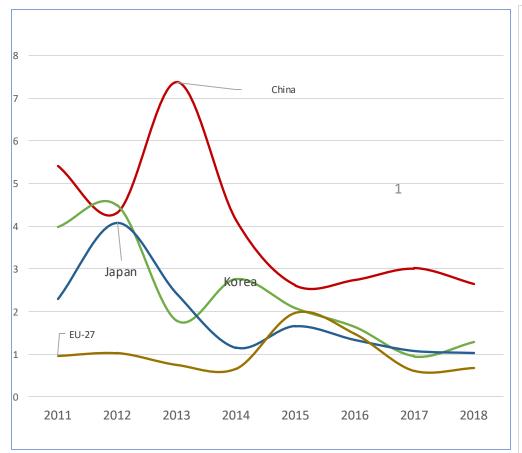
## **Environment impacts**

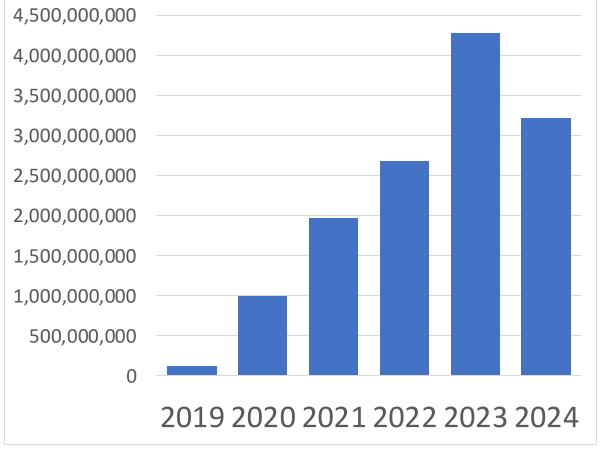


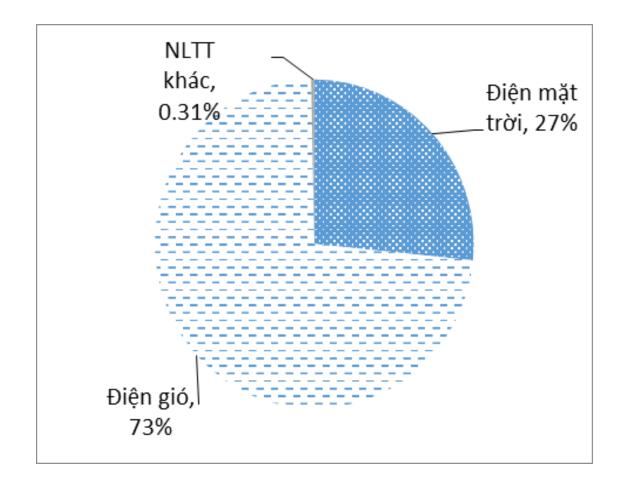
Proportion of enterprises violating environment legal protection regulations has increased: 12/27 firms (in 2017, share 44,5%); 14/25 firms (2018, 56%); 13/19 (2019, 68%)

Help Viet Nam to fulfil its international commitments on net-zero emissions by 2050













#### conclusion



- Positively contribute to industrialization
- There are some evidence of negative effects
  - Assembly model => low value added, dependence on imported inputs
  - Poor linkages to domestic sector
  - Small crowding out effect due to input competition
  - Lack of high quality FDI
  - Resource intensive => potential environment pollution

Reasons: Industrial policy shortcomings and internal capacity





## Policy implications



- Comprehensively reform investment incentive policies in a targeted, performance-based and conditional manner;
- Strengthen domestic enterprise capacity, build a substantial supporting industry;
- Breakthrough in developing highquality human resources to meet the requirements of Industry 4.0

- Establish a governance framework to attract FDI with inter-sectoral coordination;
- Strengthen environmental governance capacity for FDI;
- Enhance institutional capacity and policy implementation effectiveness





## tHANKS!

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